The Canadian Medical Protective Association

Consolidated Financial Statements

And Independent Auditors' Report thereon

December 31, 2021



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INDEPENDENT AUDITORS' REPORT

To the Members of the Canadian Medical Protective Association,

Opinion

We have audited the consolidated financial statements of the Canadian Medical Protective Association, which comprise:

- the consolidated statement of financial position as at December 31, 2021
- the consolidated statement of operations for the year then ended
- the consolidated statement of changes in net assets for the year then ended
- the consolidated statement of cash flows for the year then ended
- and notes to the consolidated financial statements, including a summary of significant accounting policies and other explanatory information

(hereinafter referred to as the "consolidated financial statements").

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Canadian Medical Protective Association, as at December 31, 2021, and its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the "Auditors' Responsibilities for the Audit of the Consolidated Financial Statements" section of our report.

We are independent of the Canadian Medical Protective Association in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada and we have fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.



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Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with Canadian accounting standards for not-for-profit organization, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Canadian Medical Protective Association ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Canadian Medical Protective Association, or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the financial reporting process of the Canadian Medical Protective Association.

Auditors' Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit.

We also:

 Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion.

The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.



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- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the internal controls of the Canadian Medical Protective Association.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the ability of the Canadian Medical Protective Association to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Canadian Medical Protective Association to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Canadian Medical Protective Association to express an opinion on the financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

Chartered Professional Accountants, Licensed Public Accountants

Ottawa, Canada

LPMG LLP

May 27, 2022

Consolidated Statement of Financial Position December 31, 2021 with comparative figures for 2020

(Thousands of Canadian dollars)

	2021	2020
ASSETS		
Cash	\$ 22,650	\$ 5,533
Accounts receivable and prepaid expenses	5,086	2,564
Portfolio investments (Note 3)	6,299,775	5,614,742
Investment in Salus Global (Note 4)	3,244	2,943
Receivable from investment sales (Note 3)	91	253
Post-retirement benefit asset (Note 8)	31,911	12,832
Capital assets (Note 5)	47,189	47,975
	\$ 6,409,946	\$ 5,686,842
LIABILITIES Term loan (Note 6) Accounts payable and accrued liabilities (Note 7) Unearned revenue - prepaid membership fees Investment related liabilities and payables (Note 3) Funds withheld for insurance (Note 9) Post-retirement benefit liability (Note 8)	44,200 142,003 2,451 378,600 134,105 47,574	46,600 117,936 2,477 49,850 113,706 48,932
Provision for outstanding claims (Note 9)	3,996,692 4,745,625	3,863,755 4,243,256
NET ASSETS	·	
Invested in capital assets	47,189	47,975
Unrestricted net assets	1,617,132	1,395,611
	 1,664,321	 1,443,586
	\$ 6,409,946	\$ 5,686,842

On behalf of Council

Michael T. Cohen, MD

President, CMPA

Jean-Hughes Brossard, MD, CSPQ, FRCPC

1st Vice-President, CMPA Council

Consolidated Statement of Operations

For the year ended December 31, 2021 with comparative figures for 2020

(Thousands of Canadian dollars)

	2021	2020
REVENUES		
Membership revenues (Note 10)	\$ 503,587	\$ 568,099
Net investment income		
Portfolio investment income (Note 11)	540,906	341,382
Short-term interest income	787	917
Investment expenses (Note 12)	(99,424)	(93,944)
Net investment income	442,269	248,355
Equity share of Salus Global net income (Note 4)	301	331
Gain on fair value of interest rate swap net of interest expense (Note 6)	281	-
	946,438	816,785
EXPENSES		
Expenses in support of members		
Compensation to patients	276,241	205,998
Legal costs to defend members in civil legal actions	116,196	106,601
Legal costs to support members in other matters	91,783	86,563
Insurance (Note 9)	27,067	24,606
Expert consultant costs in support of members	14,994	16,676
Net change in provision for outstanding claims (Note 9)	132,937	3,900
	659,218	444,344
Member services and operations		
Assisting physicians	36,587	38,249
Safe medical care	22,474	22,503
Operations and governance support	16,373	16,591
Post-retirement benefits (Note 8)	11,916	8,795
Property management (Note 14)	751	476
Interest expense net of loss on fair value of interest rate swap (Note 6)	_	3,611
Amortization of capital assets	3,171	2,742
·	91,272	92,967
	750,490	537,311
EXCESS OF REVENUES OVER EXPENSES	\$ 195,948	\$ 279,474

Consolidated Statement of Changes in Net Assets
For the year ended December 31, 2021 with comparative figures for 2020
(Thousands of Canadian dollars)

	Ca	Invested in pital Assets		
		(Note 5)	Unrestricted	 2021
Balance, beginning of year	\$	47,975	\$ 1,395,611	\$ 1,443,586
Excess of revenues over expenses		-	195,948	195,948
Re-measurements and other items				
related to post-retirement benefits (Note 8)		-	24,787	24,787
Amortization of capital assets		(3,171)	3,171	-
Acquisition of capital assets		2,385	(2,385)	-
Balance, end of year	\$	47,189	\$ 1,617,132	\$ 1,664,321

	ted in Capital sets (Note 5)	Unrestricted	2020
Balance, beginning of year	\$ 47,697	\$ 1,131,949	\$ 1,179,646
Excess of revenues over expenses	-	279,474	279,474
Re-measurements and other items			
related to post-retirement benefits (Note 8)	-	(15,534)	(15,534)
Amortization of capital assets	(2,742)	2,742	-
Acquisition of capital assets	 3,020	(3,020)	
Balance, end of year	\$ 47,975	\$ 1,395,611	\$ 1,443,586

Consolidated Statement of Cash Flows

For the year ended December 31, 2021 with comparative figures for 2020

(Thousands of Canadian dollars)

	2021	2020		
OPERATING ACTIVITIES				
Excess of revenues over expenses	\$ 195,948	\$	279,474	
Adjustments for non-cash items:				
Change in unrealized investment gains	61,625		90,209	
Impairment charges on investments	20,558		30,460	
Reversal of impairments	(31,758)		(11,176)	
Net increase in investment to Salus Global	(301)		(331)	
Amortization of capital assets	3,171		2,742	
Increase in funds withheld for insurance	20,399		18,417	
Post-retirement expense	11,916		8,795	
Increase in accounts receivable and prepaid expenses	(2,522)		(1,889)	
Increase in accounts payable and accrued liabilities	24,067		26,495	
Decrease in prepaid membership fees	(26)		(3,955)	
Funding of post-retirement benefit plans	(7,566)		(8,357)	
Increase in provision for outstanding claims	132,937		3,900	
	428,448		434,784	
CASH FLOWS USED IN FINANCING ACTIVITIES Decrease in line of credit Repayment of term loan	\$ - (2,400)	\$	(13,450) (2,400)	
	(2,400)		(15,850)	
INVESTING ACTIVITIES				
Net increase to investments	\$ (735,458)	\$	(379,883)	
Capital asset acquisitions	(2,385)		(3,020)	
Decrease in receivable from investment sales	162		1,313	
Increase/(decrease) in investment related liabilities and payables	328,750		(35,617)	
	(408,931)		(417,207)	
N. I.	17,117		1,727	
Net change in cash	·		,	
Cash, beginning of year	5,533		3,806	

Notes to the Consolidated Financial Statements For the year ended December 31, 2021

(All amounts in thousands of Canadian dollars unless otherwise stated)

1. DESCRIPTION OF BUSINESS

The Canadian Medical Protective Association ("CMPA" or the "Association") is a not-for-profit medical mutual defence organization incorporated by an Act of Parliament in 1913. Its membership is comprised of doctors licensed to practice medicine in Canada. It is governed by a Council elected by its members.

The objects of the Association are:

- (a) to support, maintain and protect the honour, character and interest of its members;
- (b) to encourage honourable practice of the medical profession;
- (c) to give advice and assistance to and defend and assist in the defence of members of the Association in cases where proceedings of any kind are unjustly brought or threatened against them; and
- (d) to promote and support all measures likely to improve the practice of medicine.

Protection is extended to members on an occurrence basis, addressing medico-legal issues arising from practice while a member of the Association, regardless of when such issues may be reported or actioned. The decision to assist members, and the extent of the assistance, is made at the discretion of the Council, and is not subject to a contract that sets out terms or limits.

While the Association has adopted fee-setting policies to maintain a fully funded operating position, which is defined as holding at least one dollar of assets for each dollar of discounted estimated future liabilities, the Unrestricted Net Asset balance at a point in time may be at a value other than zero. Each year, sufficient funds will be levied from members annually to cover in aggregate (with investment income) all anticipated disbursements, present and future, arising from the occurrences in the same year. In the event that emerging costs and investment experience vary from the estimates used at the time the fees were set, future membership fees will be adjusted to offset any emerging deficiencies or surpluses.

2. ACCOUNTING POLICIES

These consolidated financial statements were prepared in accordance with Part III - Accounting Standards for Not-For-Profit Organizations of the CPA Canada Handbook - Accounting ("Part III").

(a) Basis of Consolidation

The consolidated financial statements include the accounts and results of operations of Dow's Lake Court Inc. and CMPA Investment Corporation, both wholly-owned subsidiaries of the Association. All significant intercompany balances and transactions have been eliminated on consolidation.

(b) Recognition and Measurement of Financial instruments

The Association initially measures its financial assets and financial liabilities at fair value adjusted by, in the case of a financial instrument that will not be measured subsequently at fair value, the amount of transaction costs directly attributable to the instrument. Purchases and sales of publicly traded investments are recognized on a trade-date basis.

The Association subsequently measures all its financial assets and financial liabilities at amortized cost, except for investments in jointly controlled enterprises which are measured using the equity method and the following investments which are measured at fair value: investments in equity instruments that are quoted in an active market, investments in bonds and hedge funds which the Association has elected to subsequently measure at fair value, and all derivative financial instruments. Realized gains and losses are recognized in the consolidated statement of operations on a trade-date basis. Unrealized gains and losses from changes in fair value of securities recorded on a mark-to-market basis are also recognized in the consolidated statement of operations.

Financial assets measured at amortized cost include investments in private equities, private debt and private real assets and amounts receivable. Financial liabilities measured at amortized cost include line of credit, term loan, accounts payable and accrued liabilities.

Notes to the Consolidated Financial Statements For the year ended December 31, 2021

(All amounts in thousands of Canadian dollars unless otherwise stated)

2. ACCOUNTING POLICIES (continued)

Subsequent to initial recognition, fair value for financial assets is determined as follows:

- (i) Cash and short-term investments held in the investment portfolio are measured at cost that together with accrued interest or discounts earned approximate fair value.
- (ii) Publicly traded bonds are measured at year end closing price.
- (iii) Publicly traded equities are measured at year end market closing prices on the appropriate stock exchange.
- (iv) Publicly traded pooled funds, which are included in equities, are measured by reference to the latest closing transactional net asset value.
- (v) Derivative financial instruments, including bond forwards, total return swaps, interest rate swaps and forward currency contracts, are valued at year-end quoted market prices where available. If quoted market prices are not available, values are determined using pricing models, which take into account current market and contractual prices of the underlying instruments, as well as time value and yield curve or volatility factors underlying the positions.
- (vi) Hedge funds are measured at fair value based on values obtained from each of the funds administrators.

At the end of each reporting period, the Association assesses whether there are any indications that a financial asset measured at amortized cost may be impaired. Objective evidence of impairment includes observable data that comes to the attention of the Association, including but not limited to the following events: significant financial difficulties of issuer, a breach of contract, bankruptcy or other financial reorganization proceedings.

When there is an indication of impairment, the Association determines whether a significant adverse change has occurred during the period in the expected timing or amount of future cash flows from the financial asset. When the Association identifies a significant adverse change in the expected timing or amount of future cash flows from a financial asset, it reduces the carrying amount of the financial asset to the highest of the present value of the expected cash flows, the amount that could be realized from selling the financial asset, or the amount the Association expects to realize by exercising its right to any collateral. The amount of the reduction is recognized as an impairment loss in the consolidated statement of operations. If events and circumstances reverse in a future period, an impairment loss will be reversed to the extent of the improvement, not exceeding the initial carrying value.

(c) Investment income and expenses

Dividends, interest and realized gains and losses on sales of financial instruments are included in portfolio investment income. Dividend income is recognized on the ex-dividend date. Interest income is recognized on the accrual basis. The change in fair value of investments subsequently measured at fair value is reported as portfolio investment income. Write-downs for impairments in the value of private assets and any subsequent reversals are included in portfolio investment income.

For investments measured at fair value, the resulting gains or losses from changes in foreign exchange rates at the valuation date are included in portfolio income.

Investment expenses include the following items:

- (i) Management and performance fees for external investment managers are expensed as incurred when directly invoiced or information is otherwise available from capital notices or other manager communications. Fees related to other externally managed investments are offset against investment income;
- (ii) partnership expenses incurred with respect to private investment assets;
- (iii) custodian fees;
- (iv) internal salary and other costs incurred to monitor and administer the portfolio;
- (v) costs incurred to operate the Investment Committee of Council; and
- (vi) transaction costs associated with the acquisition of financial instruments that are subsequently measured at fair value.

These costs are recorded as an expense in the year they are incurred, on a trade-date basis.

Notes to the Consolidated Financial Statements For the year ended December 31, 2021

(All amounts in thousands of Canadian dollars unless otherwise stated)

2. ACCOUNTING POLICIES (continued)

(d) Measurement uncertainty

The preparation of consolidated financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the consolidated financial statements, and the reported amounts of revenues and expenses during the period. In particular, significant estimates are contained in the determination of impairment of private equities, debt and real assets investments, provision for outstanding claims and post-retirement benefits. Actual results may differ from the estimates. These estimates are reviewed annually and as adjustments become necessary, they are recognized in the financial statements in the period they become known.

(e) Membership fees

Annual membership fees are recognized as revenue on a pro-rata basis over the membership year. The membership fees are set annually by Council at an amount estimated (with anticipated investment income) to provide full funding of all expenditures of the Association, including the expected future costs for all claims arising out of work done by members during the year. In addition, annual membership fees are adjusted as necessary from time to time to reflect prior experience gains or losses for outstanding claims or investment income. Membership fees received in advance are deferred.

(f) Foreign exchange

Transactions denominated in foreign currencies are translated into Canadian dollars at the rates of exchange prevailing at the dates of the transactions. Thereafter, monetary assets and liabilities are adjusted to reflect the exchange rates that are in effect at the consolidated statement of financial position date. Gains and losses resulting from the adjustment are included in the consolidated statement of operations.

(g) Compensation to patients

The actual costs of compensation to patients incurred on behalf of members are recognized when paid or when management determines that their payment will become likely. Judgments that were rendered before year end but were unpaid at December 31 are accrued in the year of judgment. Settlements that have been agreed before year end but were unpaid at December 31 are accrued in that year. The amounts recorded are based in part on estimates and assumptions made by management and therefore may be subject to measurement uncertainty. Actual amounts paid, if any, could differ from the amounts accrued at the previous year end. Differences are recognized in the year they are determined.

(h) Provision for outstanding claims

It is not possible to determine precisely the amount of the potential costs to which the Association may be exposed as a result of pending or future litigation against its members for which it exercises its discretion to assist its members. Consequently, an estimate of the Association's potential outstanding claims liabilities, including future compensation to patients and legal and administrative expenses, is prepared by the Association's actuaries on an annual basis.

As the events affecting the ultimate disposition of reported claims have not taken place and may not take place for some time, this estimate is subject to variability, which could be material in the near term. In addition, it is anticipated that there remain a material number of events that have already occurred, but which have not yet been identified to the member involved or reported to the Association, that may give rise to claims in which the Association may choose to provide assistance. Variability in the estimate can be caused by actual emerging experience being different from the trends used by the actuaries in their forecasting model. Emerging experience gains or losses are recognized in the year they are determined. Estimated recoveries from insurance are calculated and included in the provision for outstanding claims as a reduction in the projected liability.

Notes to the Consolidated Financial Statements For the year ended December 31, 2021

(All amounts in thousands of Canadian dollars unless otherwise stated)

2. ACCOUNTING POLICIES (continued)

The provision for outstanding claims has been valued on a discounted basis. In accordance with the standards of practice of the Canadian Institute of Actuaries, the estimate of the Association's provision for outstanding claims includes a provision for adverse deviation which provides comfort over the adequacy of the provision in the event that actual experience differs negatively from the projections used in the actuarial valuation. Any reduction in volatility due to the existence of an insurance contract is included in the provision for adverse deviation.

(i) Insurance premiums

Insurance contracts entered into by the Association could have two components: a deposit premium and a funds withheld premium. Deposit premiums are expensed at the inception of the insurance contract and include any insurance taxes and brokerage fees. The funds withheld premiums are retained by the Association and are credited with interest at rates determined per the contract. Any amount recovered from an insurance policy will be first paid out using the funds withheld until those funds are depleted, then paid by the insurance companies. Funds withheld premiums are expensed upon inception of the contract. Interest on balances in the funds withheld account is charged to insurance expense annually.

(j) Post-retirement benefits

Post-retirement benefits are accounted for on an accrual basis, whereby the actuarially determined obligations under the plan and related costs are recorded net of the fair value of the plan assets. The cost of pensions and other post-retirement benefits earned by employees is actuarially determined using the projected benefit method prorated on services and management's best estimate assumptions as described in Note 8. The actuarial valuation of the plans accrued benefit obligation was calculated using a valuation prepared for accounting purposes.

The current cost of pension and other post-retirement benefit plans is charged to the period in which services are rendered.

Re-measurements and other items comprise the aggregate of the difference between the actual return on plan assets and the return calculated using the discount rate; the actuarial gains and losses; the effect of any valuation allowance in the case of a net defined benefit asset; the past service costs; and the gains and losses arising from settlements and curtailments. Re-measurements are recognized directly in net assets.

(k) Capital assets

The costs of capital assets are capitalized upon meeting the criteria for recognition as a capital asset; otherwise, costs are expensed as incurred. The cost of a capital asset comprises its purchase price and any directly attributable cost of preparing the asset for its intended use. Amortization is computed using the straight-line method over the following terms:

Buildings 5 to 50 years
Building improvements 2 to 12 years
Furniture and equipment 10 years
Computer equipment and software 3 to 8 years
Deferred leasing costs terms of leases

Capital assets are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. In this event, recoverability of assets held and used is measured by reviewing the estimated fair market value of the asset. If the carrying amount of an asset exceeds its estimated fair market value, an impairment charge is recognized for the amount by which the carrying amount of the asset exceeds the fair value of the asset.

Notes to the Consolidated Financial Statements For the year ended December 31, 2021

(All amounts in thousands of Canadian dollars unless otherwise stated)

3. PORTFOLIO INVESTMENTS

Portfolio investments are summarized as follows:

	2021		2020	
	Carrying Va	lue	Carrying Va	lue
Measured at fair value				
Cash and short-term investments	\$ 172,024	2.7% \$	267,264	4.8%
Derivative investments	66,953	1.0%	46,137	0.8%
Investment revenue receivable	11,361	0.2%	10,676	0.2%
Fixed income	2,383,724	37.8%	2,292,119	40.8%
Equities	577,345	9.2%	519,243	9.2%
Hedge funds	1,030,784	16.4%	1,023,513	18.2%
	4,242,191	67.3%	4,158,952	74.0%
Measured at amortized cost				
Private equities	768,571	12.2%	502,679	9.0%
Private debt	791,446	12.6%	644,455	11.5%
Private real assets	497,567	7.9%	308,656	5.5%
	2,057,584	32.7%	1,455,790	26.0%
	\$ 6,299,775	100.0% \$	5,614,742	100.0%

The net investment portfolio is as follows:

		2021	2020			
	Car	rying value	Ca	rrying value		
Investment assets	\$	6,299,775	\$	5,614,742		
Receivable from investment sales		91		253		
Investment related liabilities and payables						
Securities sold under agreement to repurchase ¹		(376,252)		(48,988)		
Payable for investment purchases		(2,348)		(862)		
Net investment portfolio	\$	5,921,266	\$	5,565,145		

Liability to repurchase bonds converted into bond forwards upon completion of the contract if the position is closed

Management's estimate of the fair value of the private equities, debt and real asset investments based on the latest available information reported for these investments is as follows:

		2021		2020
	F	air value	ı	Fair value
Private equities	\$	1,127,056	\$	694,854
Private debt		886,016		697,798
Private real assets		644,906		408,762
Net investment portfolio	\$	2,657,978	\$	1,801,414

Notes to the Consolidated Financial Statements For the year ended December 31, 2021

(All amounts in thousands of Canadian dollars unless otherwise stated)

3. PORTFOLIO INVESTMENTS (continued)

The total impairments recognized in 2021 in relation to the private equities, debt and real asset investments was \$20.6 million (2020 - \$30.5 million). The Association reversed impairments of \$31.8 million in 2021 (2020 - \$11.2 million). Investments with an impairment reserve of \$9.1 million (2020 - \$11.9 million) were sold during the year releasing the reserve.

The carrying value of the Association's impaired portfolio investments and the amount of the related allowance for impairments is as follows:

			2021					2020	
	Ori	ginal Cost	umulated airments	•	Carrying Value	Or	iginal Cost	cumulated pairments	Carrying Value
Private equities Private debt Private real assets	\$	112,447 70,615 55,189	\$ 41,003 21,235 26,330	\$	71,444 49,380 28,859	\$	107,972 80,411 91,507	\$ 29,920 27,269 51,696	\$ 78,052 53,142 39,811
	\$	238,251	\$ 88,568	\$	149,683	\$	279,890	\$ 108,885	\$ 171,005

Risk Management

The Association follows a diversified asset mix strategy designed to earn the expected investment return at an acceptable level of risk. Some of the risks that the Association's portfolio is exposed to are as follows:

(a) Market risk

Market risk is the risk that the fair value or future cash flows of financial instruments will fluctuate because of changes in market prices. Market risk is comprised of interest rate risk, foreign currency risk and other price risk.

(i) Interest rate risk refers to the risk that the fair value of financial instruments or future cash flows associated with the instruments will fluctuate due to changes in the market interest rates. The exposure of the Association to interest rate risk arises from its interest bearing assets, term loan, interest rate swap and line of credit. The Association's cash includes amounts on deposit with financial institutions that earn interest at market rates.

The Association's fixed income investment portfolio has guidelines on concentration, duration, and distribution which are designed to partially mitigate the risks of interest rate volatility.

The Association's fixed income investments include variable and fixed interest rate bearing financial instruments. As at December 31, these amounts are as follows:

	2021	2020
Fixed rate	\$ 2,383,079	\$ 2,286,150
Variable rate	645	5,969
	\$ 2,383,724	\$ 2,292,119

Notes to the Consolidated Financial Statements For the year ended December 31, 2021

(All amounts in thousands of Canadian dollars unless otherwise stated)

3. PORTFOLIO INVESTMENTS (continued)

The terms to maturity and yield to maturity on fixed income investments is as follows:

			2021					
		Terms to maturity						
	Within 1 year	1 to 5 years	6 to 10 years	Over 10 years	Total			
Fixed income investments	\$ 1,119,172	620,211	267,820	376,521	\$ 2,383,724			
			2020					
			Terms to maturit	у				
	Within	1 to 5						
	1 year	years	6 to 10 years	Over 10 years	Total			
Fixed income investments	\$ 741,427	659,089	523,780	367,823	\$ 2,292,119	_		

	2021				2020	
		Yield to Mat	turity		Yield to Mat	urity
Federal	\$	512,113	1.17%	\$	441,523	0.55%
Provincial		777,258	2.05%		810,056	1.39%
Corporate		380,074	3.27%		374,860	2.62%
Pooled Funds		714,279	3.27%		665,680	2.54%
Total	\$	2,383,724	2.42%	\$	2,292,119	1.76%

(ii) Foreign currency risk refers to the risk that the carrying value of financial instruments, denominated in a foreign currency or future cash flows associated with these instruments, will fluctuate relative to the Canadian dollar due to changes in foreign exchange rates. Fluctuations in the relative value of foreign currencies against the Canadian dollar can result in a positive or negative effect on the fair value of investments.

The following table summarizes the Association's directly held investment holdings and the underlying investments in pooled funds, by currency exposure, the impact of the currency hedging and the net currency exposure.

		2021		
	Currency Exposure	Net Currency Hedge	Net Currency Exposure	% of Total
United States Euro British Pound Other International	\$ 3,718,925 775,234 48,278 125,406	\$ (817,836) (118,556) (22,514)	\$ 2,901,089 656,678 25,764 125,406	78% 18% 1% 3%
Total	\$ 4,667,843	\$ (958,906)	\$ 3,708,937	100%
		2020		
	Currency Exposure	Net Currency Hedge	Net Currency Exposure	% of Total
United States Euro British Pound	\$ 2,994,052 461,790 42,870	\$ (1,066,662) (89,818) (19,857)	\$ 1,927,390 371,972 23,013	79% 14% 1%
Other International Total	149,385 \$ 3,648,097	(367) \$ (1,176,704)	149,018 \$ 2,471,393	100%

(iii) Other price risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices (other than those arising from interest rate risk or currency risk). To mitigate the impact of other price risk, the Association invests in a diversified portfolio of investments based on the asset mix, and within the investment constraints approved by Council.

Notes to the Consolidated Financial Statements For the year ended December 31, 2021

(All amounts in thousands of Canadian dollars unless otherwise stated)

3. PORTFOLIO INVESTMENTS (continued)

(b) Derivative Instruments

Derivatives are financial contracts, the value of which is derived from changes in the underlying asset, index of prices or rates, interest rate or foreign exchange rate. Derivative contracts are transacted either in the over-the-counter market or on regulated exchanges.

The Association's investment objective for the use of derivatives are to enhance equity and fixed income returns and to manage financial risk. The Association utilizes the following derivative financial instruments:

(i) Forward currency contracts:

Forward currency contracts represent agreements between two parties to exchange currencies at a later date. They are used by the Association to hedge the currency risk related to certain investments denominated in foreign currencies. Realized and unrealized gains and losses are included in income on a mark-to-market basis.

Notional amounts of forward currency contracts represent the contractual amount to which an exchange rate is applied for computing the cash to be paid or received. Notional amounts are the basis upon which the returns from, and the fair value of, the contracts are determined. All contracts mature within one year.

(ii) Bond forwards:

Bond forwards represent agreements between two parties to purchase or sell a specified amount of an interest rate sensitive financial instrument at a predetermined price at a later date. They are used by the Association to adjust exposures to specified assets without directly purchasing or selling the underlying asset. Realized and unrealized gains and losses are included in income on a mark-to-market basis.

Notional amounts of bond forwards represent the contractual amount to which an interest rate is applied for computing the cash to be paid or received. Notional amounts are the basis upon which the returns from, and the fair value of, the contracts are determined. All contracts mature within one year.

(iii) Total return swaps:

The total return swaps represent agreements between two counterparties where they agree to pay or receive the total return (realized gains or losses) from a specified reference asset at a specified date. The reference asset for the Association's total return swaps are various equity indexes. Realized and unrealized gains and losses are included in income on a mark-to-market basis.

Notional amounts of the total return swaps represent the contractual amount to which the total return is applied for computing the cash to be paid or received. Notional amounts are the basis upon which the returns from, and the fair value of, the swaps are determined. All contracts mature within one year.

Notes to the Consolidated Financial Statements For the year ended December 31, 2021

(All amounts in thousands of Canadian dollars unless otherwise stated)

3. PORTFOLIO INVESTMENTS (continued)

The notional amount and fair value of derivative financial instruments as at December 31 was as follows:

2021	Noti	onal Amount		Fair Value Assets		Fair Value Liabilities	Net	Fair Value
Forward currency contracts	\$	958,906	\$	7,065	\$	(283)	\$	6,782
Bond forwards		376,252		3,257		(560)		2,697
Total return swaps		1,410,801		57,474		-		57,474
	\$	2,745,959	\$	67,796	\$	(843)	\$	66,953
				Fair Value		Fair Value		
2020	No	otional Amount		Assets		Liabilities	Net	Fair Value
Forward currency contracts	\$	1,176,704	\$	4,730	\$	(2,250)	\$	2,480
Bond forwards		48,988		479		(748)		(269)
Total return sw aps		1,252,426		43,926		-		43,926
	¢	2 /79 119	¢	40 135	Ф	(2.008)	Ф	46 137

(c) Credit risk

Credit risk arises from the potential for a bond issuer to fail or for a counterparty to default on its contractual obligations to the Association. The Association is exposed to credit risk through its short term investments, fixed income assets, and forward contracts.

The Association limits credit risk by dealing with counterparties that are considered to be of high quality relative to their obligations, by obtaining collateral where appropriate, through investment diversification and by setting and monitoring compliance with portfolio guidelines. With respect to municipal, provincial or corporate borrowers, the Association has established investment policies which place limits on the exposure to any individual entity.

As at December 31, the fixed income investments were rated as follows:

Bonds	2021	%	2020	%
AAA	\$ 723,148	30.3	\$ 480,957	21.0
AA	617,032	25.9	828,596	36.2
Α	159,076	6.7	163,281	7.1
BBB	265,132	11.1	300,143	13.1
BB	183,185	7.7	210,074	9.2
В	373,150	15.7	281,382	12.3
CCC	54,608	2.3	21,365	0.9
CC	289	-	-	-
Not rated	8,104	0.3	6,321	0.2
	\$ 2,383,724	100.0	\$ 2,292,119	100.0

Notes to the Consolidated Financial Statements For the year ended December 31, 2021

(All amounts in thousands of Canadian dollars unless otherwise stated)

3. PORTFOLIO INVESTMENTS (continued)

(d) Securities lending

The Association has entered into a securities lending program through CIBC Mellon Global Securities Services and CIBC (the lending agent). Under the program, the Association will lend various securities in its possession to borrowers approved by the lending agent. The loans can be secured by either securities or cash collateral. The Association has various risks under this program including borrower default and reinvestment risk.

- (i) Borrower default occurs if the borrower fails to return the loaned securities. Borrower default risk is mitigated by joint and several indemnities provided by CIBC Mellon, CIBC Bank and Bank of New York Mellon. Borrower default risk is also mitigated by requiring the borrowers to provide collateral with an aggregate market value exceeding the aggregate market value of the loaned securities For 2021, the aggregate market value of the securities on loan was \$254.4 million (2020 \$119.4 million) and the value of the cash collateral, all held in the lending agent's collateral investment account was \$272.1 million (2020 \$125.2 million).
- (ii) Reinvestment risk occurs if the interest earned on any cash collateral is insufficient to cover the interest that is rebated to the borrower. Reinvestment risk is mitigated by the relatively short duration of the investment of the collateral and the short duration of the loans, the majority of which are done on an open or overnight basis.

(e) Investment risk

The maximum investment risk to the Association is represented by the carrying value of the investments. Diversification provides the most significant measure to control investment risk.

The asset mix targets the following diversification for the portfolio, the 10% allocation from Fixed Income to Credit for Public Loans has been approved but not implemented:

Equities 45% (10% Public Equities, 20% Public Equities Minimum Volatility

15% Private Equity)

Fixed Income 20%

Credit 25% (10% Public Loans, 15% Private Debt)

Real Assets 10%

Notes to the Consolidated Financial Statements For the year ended December 31, 2021

(All amounts in thousands of Canadian dollars unless otherwise stated)

3. PORTFOLIO INVESTMENTS (continued)

(f) Concentration risk

Concentrations of risk exist when a significant proportion of the portfolio is invested in securities with similar characteristics or subject to similar economic, political or other conditions. Management believes that the concentrations described below do not represent excessive risk.

	2021	2020
Cash and short-term	2.7%	4.8%
Derivative Investments	1.0%	0.8%
Investment revenue receivable	0.2%	0.2%
Corporate	9.1%	11.1%
Government	8.1%	7.9%
Provincial	12.4%	14.4%
Canadian fixed income	29.6%	33.4%
Global fixed income funds	8.2%	7.4%
Consumer discretionary	1.1%	1.1%
Consumer staples	0.4%	0.5%
Energy	0.6%	0.5%
Financials	0.9%	0.7%
Health care	1.0%	1.1%
Industrials	1.3%	1.0%
Information technology	2.1%	1.9%
Materials	0.8%	0.9%
Real Estate	0.5%	0.3%
Telecommunication services	0.3%	0.4%
Utilities	0.2%	0.2%
Other	0.0%	0.6%
Equities	9.2%	9.2%
Consumer discretionary	1.9%	1.8%
Consumer staples	1.3%	0.9%
Energy	1.9%	2.2%
Financials	6.0%	2.7%
Health care	2.7%	1.6%
Industrials	5.7%	3.6%
Information technology	3.6%	1.6%
Materials	0.4%	0.5%
Real Estate	5.4%	5.5%
Telecommunication services	1.3%	0.9%
Utilities	1.4%	2.0%
Other	1.1%	2.7%
Private placements	32.7%	26.0%
Hedge funds	16.4%	18.2%
Total fund	100.0%	100.0%

(g) Commitments to fund private assets

The Association has set a long-term target allocation of 40% to private assets, comprised of equities, debt and real asset investments. It invests in these assets through private partnerships and private placements. Under the agreements, these commitments are called upon as they are required for investments. As of December 31, 2021, the Association had remaining commitments of \$1,790.3 million (2020 - \$1,478.9 million).

Notes to the Consolidated Financial Statements For the year ended December 31, 2021

(All amounts in thousands of Canadian dollars unless otherwise stated)

4. INVESTMENT IN SALUS GLOBAL

During 2018, the Association acquired a 33.3% equity interest in Salus Global, a jointly controlled enterprise, for \$2.5 million. The investment in Salus is accounted for by utilizing the equity method with the Association's pro rata share of Salus Global as follows:

Balance Sheet
as at December 31

as at December 31			
		2021	2020
Total assets	\$	3,536	\$ 3,140
Total liabilities		1,627	1,532
Shareholders' Equity		1,909	1,608
		3,536	3,140
Statements of Income and	l Defi	cit	
Year ended December	r 31		
		2021	2020
Total revenues	\$	2,107	\$ 2,029
Total expenses		(1,806)	(1,698)
Net income		301	331
Statement of Cash Flo	ws		
Year ended December	r 31		
		2021	2020
Cash provided by (used in)			
Operating activities	\$	462	\$ 934
Investing activities		(598)	(1,030)
Decrease in cash		(136)	(96)
		2021	2020
Balance, beginning of year	\$	2,943	\$ 2,612
Equity share of net income		301	331
Balance, end of year		3,244	2,943

5. CAPITAL ASSETS

		2021						
	Cost	 um ulate d ortization	 et book value		Cost	 umulated ortization		let book value
Land	\$ 7,611	\$ -	\$ 7,611	\$	7,611	\$ -	\$	7,611
Building	62,352	29,375	32,977		62,263	28,019		34,244
Furniture and equipment	1,110	1,051	59		1,167	1,082		85
Softw are	391	287	104		391	245		146
Computer equipment	1,255	916	339		1,180	739		441
Building improvements	11,914	7,445	4,469		10,956	6,140		4,816
Deferred leasing costs	4,048	2,418	1,630		2,966	2,334		632
	\$ 88,681	\$ 41,492	\$ 47,189	\$	86,534	\$ 38,559	\$	47,975

During the year, fully depreciated assets with a cost and accumulated amortization of 0.2 million (2020 - 0.4 million) were written off.

Notes to the Consolidated Financial Statements For the year ended December 31, 2021

(All amounts in thousands of Canadian dollars unless otherwise stated)

6. FINANCING

(a) Line of Credit - CMPA

In order to better manage the short-term needs of the Association throughout the year, the Association maintains a line of credit to a maximum of \$40.0 million. The line of credit is due on demand and bears interest at the bank's prime lending rate. The facility is secured by a general security agreement on all assets of the Association. As at December 31, 2021 there was \$Nil funds drawn on the line of credit (2020 - \$Nil). Interest expense recorded for the line of credit is \$69.5 thousand (2020 - \$179.9 thousand).

(b) Term Loan

In 2015, the Association's subsidiary, Dow's Lake Court Inc. entered into a term loan agreement with a financial institution for \$60 million. Security for the term loan consists of the real estate assets of the Association's subsidiary and a \$25 million guarantee from the Association. The term loan is repayable on demand and is calculated over an amortization period of 25 years. Principal payments consist of \$0.2 million per month and interest is comprised of a variable component (banker's acceptance + 0.8%) and a 0.6% stamping fee. Interest expenses recorded for the term loan and the interest rate swap are \$1.2 million (2020 - \$1.3 million).

Management does not believe that the demand features of the term loan will be exercised in the current period. At year end, the principal balance owing was \$44.2 million (2020 - \$46.6 million) and prepaid interest was \$17.6 thousand (2020 - \$17.8 thousand).

(c) Interest rate swap

In 2015, the Association's subsidiary, Dow's Lake Court Inc. entered into an interest rate swap agreement for \$60 million to mitigate interest rate risk on its term loan. The following table outlines the changes to the initial interest rate swap agreement since inception:

Agreement Date	Notional Value	Interest Rate	Maturity Date
12-May-15	\$60,000,000	2.36%	12-May-20
15-Nov-19	\$49,200,000	2.64%	15-Nov-24
15-Sep-21	\$44,800,000	2.56%	15-Sep-26

In the most recent amendment to the interest rate swap agreement, the Association's subsidiary entered into a swaption agreement whereby the interest rate swap includes an early termination option whereby the swap may be terminated at the option of the counter party effective November 15, 2024.

At year end, the interest rate swap had a notional value of \$44.2 million (2020 - \$46.6 million) and fair value of (\$0.7) million (2020 - (\$2.2) million). This resulted in an unrealized interest rate swap gain of \$1.5 million (2020 - loss of \$2.2 million).

7. ACCOUNTS PAYABLE AND ACCRUED LIABILITIES

The Association's amounts payable and accrued liabilities as at December 31 consist of:

		2020		
Accounts payable	\$	28,357	\$	37,384
Accruals		113,373		80,340
Government remittances		273		212
	\$	142,003	\$	117,936

Notes to the Consolidated Financial Statements For the year ended December 31, 2021

(All amounts in thousands of Canadian dollars unless otherwise stated)

8. POST-RETIREMENT BENEFITS

The Association sponsors a number of defined benefit plans for its employees, which provide pension and post-retirement health and dental benefits. The registered pension plans are funded through a combination of employee and employer contributions with benefits being paid from the funds held in trust by the pension plans. The non-registered pension plan is funded through a combination of employee and employer contributions with benefits being paid from operating cash flows. The other post-retirement benefit plan is not funded with benefits being paid from operating cash flows.

The most recent actuarial valuation of the pension plans for funding purposes was performed as at January 1, 2020. The most recent actuarial valuation for accounting purposes was performed as at December 31, 2021.

The components of the post-retirement asset / (liability) are as follows:

		2021										2020							
	Re	gistered		Non-	Oth	er Post-							C	Other Post-					
	F	Pension	Re	gistered		irement			F	Registered	Non	-Registered	F	Retirement					
		Plan	Pen	sion Plan	Ber	efit Plan		Total	Pei	nsion Plans	Pei	nsion Plans	В	Benefit Plan		Total			
Fair value of plan assets	\$	230,934	\$	7,696	\$	-	\$	238,630	\$	212,664	\$	8,141	\$	-	\$	220,805			
Accrued benefit obligation		(199,023)		(45,806)		(9,464)		(254,293)		(199,832)		(47,479)		(9,594)		(256,905)			
Funded status - surplus/(deficit)	\$	31,911	\$	(38,110)	\$	(9,464)	\$	(15,663)	\$	12,832	\$	(39,338)	\$	(9,594)	\$	(36,100)			

Benefit plan expenses, re-measurements and other items recognized in the consolidated statement of operations and consolidated statement of changes in net assets are composed of the following components:

Benefit plan expenses

			2020									
		Other post-										
	Pension retirement						Pension benefit retirement					
	benefit plans		ben	enefits plan Total		Total	plans		benefits plan			Total
Current service cost (employer portion)	\$	10,525	\$	453	\$	10,978	\$	7,732	\$	357	\$	8,089
Finance cost		689		249		938		446		260		706
Net periodic pension cost	\$	11,214	\$	702	\$	11,916	\$	8,178	\$	617	\$	8,795

Re-measurements and other items

				2021						2020	
	Pension benefit plans		Other post- retirement benefits plan		Total		Pension benefit		Other post- retirement benefits plan		Total
Return on plan assets excluding interest	\$	(7,860)	\$	-	\$	(7,860)	\$	(12,694)	\$	-	\$ (12,694)
Actuarial (gain)/loss on obligations		(16,285)		(642)		(16,927)		27,458		770	28,228
Re-measurements and other items recognized	\$	(24,145)	\$	(642)	\$	(24,787)	\$	14,764	\$	770	\$ 15,534

Notes to the Consolidated Financial Statements For the year ended December 31, 2021

(All amounts in thousands of Canadian dollars unless otherwise stated)

8. POST-RETIREMENT BENEFITS (continued)

Plan assets consist of the following asset categories:

	2021	2020	
	(asset mix)		
Cash	0.4%	0.4%	
Orangelian fixed in come (bonds)	00.49/	04.00/	
Canadian fixed income (bonds)	62.4%	61.6%	
Canadian equities	19.2%	19.9%	
Global equities	15.0%	14.7%	
Other	3.0%	3.4%	
	100.0%	100.0%	

The significant actuarial assumptions adopted in measuring the Association's accrued benefit obligations and benefits expense are as follows:

	2021	2020
Pension benefit plans		
Discount rate for accrued benefit obligations	3.00%	2.60%
Discount rate for plan expense	2.60%	3.20%
General inflation	2.00%	2.00%
Rate of compensation increase	2.50%	2.50%
Expected long-term rate of return on plan asse	ets 2.60 %	3.20%
Other post-retirement benefit plans		
Discount rate for accrued benefit obligations	3.00%	2.60%
Discount rate for plan expense	2.60%	3.10%
General inflation	2.00%	2.00%
Health care cost indexation	0.73%	0.73%
Retirement age	age 65	age 65
Termination of employment	age-related values	ge-related values
Mortality tables	CPM-RPP Public	CPM-RPP Public

Other information about the Association's post-retirement benefit plans for the year is as follows:

	2021		2020	
Pension benefit plans				
Plan expense	\$	11,214	\$	8,175
Remeasurement and other items				
related to post retirement benefits		(24,145)		14,763
Employer contributions				
Normal		7,376		8,186
Employee contributions				
Normal		3,691		2,962
Past service		58		39
Transfers from flexible component		755		695
Benefits paid				
Pensioners		6,093		5,587
Lump-sum transfers		1,322		2,038
Other post-retirement benefit plans				
Plan expense		702		618
Benefits paid		191		171
Flexible component		474		565

Notes to the Consolidated Financial Statements For the year ended December 31, 2021

(All amounts in thousands of Canadian dollars unless otherwise stated)

9. PROVISION FOR OUTSTANDING CLAIMS

The outstanding claims liabilities, calculated by the Association's actuaries in accordance with the standards of practice of the Canadian Institute of Actuaries, as at December 31 are as follows:

	2021	2020
Total Discounted Liabilities	\$ 3,336,084 \$	3,239,151
Provision for adverse deviation		
Gross before consideration of Insurance	698,573	669,331
Volatility reduction due to insurance contracts	(37,965)	(44,727)
Net provision for adverse deviation	660,608	624,604
Total discounted liabilities plus provision for adverse deviation		
Gross before consideration of Insurance	4,034,657	3,908,482
Volatility reduction due to insurance contracts	(37,965)	(44,727)
Total discounted liabilities plus provision for adverse deviation	\$ 3,996,692 \$	3,863,755

The liabilities have been discounted at a rate of 5.0% (2020 - 5.0%). The provision for adverse deviation for 2021 includes a margin of 175 basis points on the discount rate and a margin of 2.5% to 15% for case development for all cost components. The one exception is the compensation to patients component for the Ontario region where the maximum percentage is 20% (to reflect the added volatility) on the claims development variables. For the compensation to patients cost component, the net provision for adverse deviation for case development reflects the impact of the insurance agreements on the compensation to patients estimates. There is no active market for the trading of claims liabilities; however, the present value of the actuarial claims liabilities, including provision for adverse deviation is considered an indicator of fair value.

The discount rate used to estimate the present value of the provision for outstanding claims has a significant effect on the provision at the end of the year. A decrease of one hundred-basis points in the discount rate would have increased the provision by approximately \$254 million and an increase of one hundred-basis points in the discount rate would have decreased the provision by approximately \$227 million.

Inherent in the valuation of the provision for outstanding claims is an estimate of the payments required to settle all claims from medico-legal events that occurred prior to year-end. A 10% increase or decrease in the estimate of total payments prior to accrual required to settle all claims would have increased or decreased the provision by approximately \$413 million respectively with all other variables held constant.

The provision for outstanding claims changed throughout the year as follows:

	2021	2020
Payments on claims relating to occurrences in prior years	\$ (448,735) \$	(412,590)
Revaluation of the provision for outstanding claims relating to occurrences in prior years	79,794	(138,097)
Change in provision for outstanding claims in respect of occurrences in current year	539,843	599,314
Volatility reduction due to insurance contracts	(37,965)	(44,727)
Total provision increase/(decrease) during the year	132,937	3,900
Provision for outstanding claims - beginning of year	3,863,755	3,859,855
Provision for outstanding claims - gross before consideration of insurance	4,034,657	3,908,482
Provision for outstanding claims - net of insurance	\$ 3,996,692 \$	3,863,755

Notes to the Consolidated Financial Statements For the year ended December 31, 2021

(All amounts in thousands of Canadian dollars unless otherwise stated)

9. PROVISION FOR OUTSTANDING CLAIMS (continued)

Insurance Program

In 2016, with the objective of reducing the volatility inherent in the compensation to patients component of the provision for outstanding claims, the Association initiated an insurance program to address the compensation to patients component for occurrences prior to December 31, 2015, subject to policy limits. Every year since 2016, the Association purchased insurance policies to address the compensation to patients component for occurrences in calendar years 2016 to 2021, subject to policy limits.

The premiums expensed for these insurance policies totaled \$27.1 million (2020 - \$24.6 million) and were comprised of a deposit premium paid of \$6.7 million (2020 - \$6.2 million) and funds withheld of \$20.4 million (2020 - \$18.4 million). The premium allocated to the funds withheld account will grow at 5.5% interest each year until paid out according to the terms of the policies.

The balance in the funds withheld account upon commutation of the insurance policies for occurrence years 2016 to 2021 will be shared equally with the insurers. As of December 31, 2021, \$134.1 million (2020 - \$113.7 million) is recorded as funds withheld in the consolidated statement of financial position. Based on the terms in the insurance policies for occurrence years 2016 to 2021, the Association could benefit from a \$45.9 million reduction to the funds withheld upon commutation of the insurance policies.

The purchase of these insurance policies subjects the Association to credit risk. Credit risk arises from the potential for an insurer to fail to meet their obligations under the policies. The Association limits credit risk by dealing with insurance companies rated by AM Best as A+ or A which is assigned to insurance companies that have, in AM Best's opinion, a superior to excellent ability to meet their ongoing insurance obligations.

The breakdown of ratings and insurers was as follows:

	20	021			20	20
AM Best Rating	Number of Insurers		er's Potential mum Liability	Number of Insurers		Insurer's Potential Maximum Liability
A+ Superior	4	\$	449,500	4	\$	412,000
A Excellent	6	\$	493,500	6	\$	441,000
		\$	943,000		\$	853,000

Notes to the Consolidated Financial Statements For the year ended December 31, 2021

(All amounts in thousands of Canadian dollars unless otherwise stated)

10. MEMBERSHIP REVENUES

The Association has adopted fee-setting policies to maintain a fully funded operating position, and to levy sufficient funds from members annually to cover the discounted anticipated liabilities related to occurrences in the same year. Actuarial models and calculations are used to determine the occurrence year costs that represent the anticipated future disbursements. The occurrence year cost requirement is adjusted up or down to amortize the actual emerging cost and investment experience from previous years to set the net fees charged to members. The net fees charged to members are recognized as membership revenues during the year.

The membership revenue split by region is as follows:

	2021	2020
Ontario	\$ 306,643	\$ 337,493
Québec	19,882	24,265
British Columbia and Alberta	128,302	150,267
Saskatchewan, Manitoba, the Atlantic provinces and Territories	48,760	56,074
Total Membership Revenues	\$ 503,587	\$ 568,099

During 2021, the Association's Council approved the application of an estimated net aggregate fee credit of \$200 million (Quebec credit of \$70 million, British Columbia and Alberta credit of \$40 million, Ontario credit of \$75 million and Saskatchewan, Manitoba, Atlantic provinces and Territories credit of \$15 million) to offset 2022 membership fees otherwise collectible in that year (2021 - \$99.5 million net fee credit). Management plans to use fee credits to draw down its net asset position in each fee region in the coming years.

11. PORTFOLIO INVESTMENT INCOME

Portfolio investment income was derived from the following sources:

	2021	2020
Income from investments measured at fair value		
Interest income	\$ 64,411	\$ 45,846
Dividend income	21,455	11,544
Net realized gains¹	324,356	309,665
Change in net unrealized gains	(61,625)	(90,209)
Other income	13,154	13,987
Withholding taxes	-	14
	361,751	290,847
Income from investments measured at amortized cost		
Interest income	72,265	45,440
Dividend income	4,580	3,066
Net realized gains	83,232	15,778
Impairment charges	(20,558)	(30,460)
Reversal of impairments	31,758	11,176
Other income	10,854	7,269
Withholding taxes	(2,976)	(1,734)
	179,155	50,535
Total portfolio investment income	\$ 540,906	\$ 341,382

1Net of certain performance fees

Notes to the Consolidated Financial Statements For the year ended December 31, 2021

(All amounts in thousands of Canadian dollars unless otherwise stated)

12. INVESTMENT EXPENSES

	2021		2020
Investment managers' fees1	\$ 77,854	\$	63,783
Internal management costs	5,355		4,603
Other investment expenses	16,215		25,558
	\$ 99,424	\$	93,944

¹Includes known performance fees and carried interest paid

13. LIQUIDITY RISK

Liquidity risk is the risk that the Association will be unable to meet a demand for cash or fund its obligations as they come due. The Association is exposed to liquidity risk through its responsibility to pay capital calls (see Note 3) on a timely basis to fund its outstanding investment commitments, as well as meeting the day-to-day disbursements requirements arising from protecting members. Accounts payable and accrued liabilities have contractual maturities within normal trade terms of 30 days and the line of credit is due on demand. The provision for future claims has no contractual maturity and the timing of settlement will depend on actual claims experience in the future.

The Association's primary source of liquidity is the collection of fees charged to active members. The Association forecasts its cash requirements over the near term in order to determine whether sufficient funds will be available from fee income to meet forecast disbursements. In addition, the Association mitigates liquidity risk by holding various income producing assets and managing exposure to non-liquid asset classes.

The Association manages its current operating cash flow requirements by drawing from current year's membership fees received. Any surplus cash is transferred to portfolio investments. In the event that current cash inflows from membership fees are insufficient to cover current outflows, funds are drawn from the line of credit or drawn from the portfolio investments.

14. PROPERTY MANAGEMENT

Property management for the year comprises expenses of \$3.4 million (2020 - \$3.4 million) net of \$2.7 million (2020 - \$2.9 million) revenue received from unrelated third parties.

15. CONTINGENCIES

The Association itself may be subject, from time to time, to disputes and lawsuits in the ordinary course of business. Management estimates that the ultimate liability, if any, arising from these matters will have no material impact on the consolidated financial statements.

16. IMPACT OF COVID-19 PANDEMIC

In March of 2020, the COVID-19 outbreak was declared a pandemic by the World Health Organization and has had a significant financial, market and social dislocating impact. The Association has experienced the following indicators of financial implications and undertaken the following activities and responses in relation to the COVID-19 pandemic:

- Significant cost savings due to suspension of all travel throughout the pandemic
- Transitioned to providing remote work arrangements for our staff

The ultimate duration and magnitude of the COVID-19 pandemic's impact on the Associations' operations and financial position is not known at this time as well as an increased uncertainty relative to financial risks. These impacts could include a decline in future cash flows and changes to the value of assets and liabilities. Though management continues to make best efforts to forecast possible future scenarios, an estimate of the financial effect of the pandemic on the Association is not practicable at this time.

Notes to the Consolidated Financial Statements For the year ended December 31, 2021

(All amounts in thousands of Canadian dollars unless otherwise stated)

17. SUBSEQUENT EVENT

In February of 2022, Russian forces invaded Ukraine, resulting in an armed conflict and economic sanctions on Russia. Price volatility, trading restrictions, including the potential for extended halting of Russian market trading, and general default risk related to Russian securities may have an adverse impact on the financial performance of certain Association investment holdings. The conflict may also negatively impact other regional and global economic markets of the world including but not limited to companies, industries, markets for securities and commodities of various markets and sectors. The ultimate duration and magnitude of the conflict's impact on the Association's financial position is not fully known at this time. These impacts could change the value of assets and liabilities as well as potential impairment of certain investment holdings. The Association is continuing to monitor its investments portfolio and estimates that the situation may result in a maximum potential impact of \$49 million impairments on certain specific foreign investments.

18. COMPARATIVE FIGURES

Certain of the prior year's figures have been reclassified to conform with the current year's presentation.